



# Governance







## Enabling legislation

The Child and Adolescent Health Service (CAHS) was established as a Board governed health service provider on 1 July 2016 under section 32 of the *Health Services Act 2016 WA* (Act).

## Responsible Minister

CAHS is responsible to the Honourable Amber-Jade Sanderson MLA; Minister for Health; Mental Health.

## Accountable authority

The CAHS Board was the accountable authority in 2022-23. Under the Act, the Board is responsible for the stewardship of the health service, including the governance of all aspects of service delivery and financial performance. The Minister appoints the CAHS Board Chair and Board members.

The Director General, as System Manager, is responsible for the strategic direction, oversight, management and performance of the WA health system.

The Board works closely with the Chief Executive, who manages the day-to-day operations of CAHS to deliver safe, high quality and efficient health services.



# The Child and Adolescent Health Service Board



## The CAHS Board is the governing body of CAHS.

Appointed by the Minister for Health, Board members have experience across the fields of medicine and health care, finance, law, and community and consumer engagement.

The Board meets on a monthly basis. During 2022–23 the Board met on 11 occasions.

In this period, there were four standing committees of the Board:

- Finance
- Safety and Quality
- Audit and Risk
- People, Capability and Culture

## During 2022-23, the Board comprised the following members:



### Board Chair, Dr Rosanna Capolingua AM, MBBS, FAMA, FAICD

Dr Rosanna Capolingua is a General Practitioner with broad experience across health care delivery with a focus on equitable patient access to high quality, safe health care. Dr Capolingua has served as the Australian Medical Association WA President, as the only female in that role, and also as Federal AMA President. A member of the Federal AMA Executive for six years, she chaired the Ethics and Medico - Legal committee, Finance committee and Taskforce on Indigenous Health.

Dr Capolingua has extensive Board experience, including the Medical Board of WA, Professional Services Review Committee, Healthway and the Board of MercyCare. She was Chair of the Governing Council for the Child and Adolescent Health Service, Deputy Chair of the North Metropolitan Health Service, and a member of the WA Mental Health Commission's Alcohol and Other Drugs Advisory Board.

She continues as a Board member of St John of God Healthcare Australia and Chair of their Patient Safety and Clinical Excellence Committee, as a member of the Board of Catholic Homes Inc. and Chair of their Clinical Governance Committee, and as Chair of the WA Immunisation Strategy Committee.

Dr Capolingua was made a Member of the Order of Australia in June 2023 for significant service to patient care, to medicine and as a role model for women.



### Deputy Chair (May 2023 to current), Dr Shane Kelly

MBBS, MBA, MPH, Grad Cert L&CC,  
FRACMA, FCHSM, CHE, FAIM, FAICD

Dr Shane Kelly is a highly experienced health executive with an extensive career spanning more than 35 years in the public and private hospital and health systems in WA and Queensland, and 20 years in Chief Executive Officer (CEO) roles.

Dr Kelly was the Group CEO of St John of God Health Care from June 2018 to December 2022 and is now State Manager (WA) for Ramsay Health Care. His other previous roles include Group CEO of Mater Misericordiae Ltd in Queensland, CEO of St John of God Subiaco Hospital and Chief Executive of a number of public hospitals and health services in WA.

Dr Kelly has extensive board experience, previously as a Director on the St John of God Health Inc and Foundation Boards, Australian Clinical Labs Board, Mater Medical Research Institute Board, the WA Institute of Medical Research Board and Telethon Speech and Hearing Board.





### Former Deputy Chair (July 2022 to May 2023), Emeritus Professor Di Twigg

AM, PhD, MBA, B.HlthSc. (Nsg) Hons, RN, RM,  
FACN, FACHSM

Professor Di Twigg is a Registered Nurse and Midwife with more than 45 years experience in health and education, most notably as Executive Dean, School of Nursing and Midwifery at Edith Cowan University (ECU) and previously as Executive Director Nursing Services, Sir Charles Gairdner Hospital. She combined her extensive experience in health service leadership with more recent research and policy development to contribute to issues related to nursing workforce, patient outcomes and cost-effective care.

Professor Twigg was awarded the Lifetime Achievement Honour in 2017, was made a Member of the Order of Australia for significant service to nursing through a range of leadership, education and advisory roles in 2019, and was made an Emeritus Professor of ECU in 2021.



### Board Member, Dr Alexius Julian MBBS

Dr Alexius Julian is a highly-skilled clinician with significant experience in Information and Communications Technology (ICT) across health care. In particular, Dr Julian has previously served as the Chief Medical Information Officer at the St John of God Health Care Group, was a Clinical Lead in the commissioning of ICT at Fiona Stanley Hospital and has also worked as a Medical Leadership Adviser for the Institute of Health Leadership.

Dr Julian has a strong interest in technology, start-up, and business, and is currently a self-employed clinician and works on several commercial interests.



### Board Member, Mrs Nicole Lockwood, LLB, BBus (Env) GAICD

Mrs Nicole Lockwood is an experienced executive, with 20 years working in law, government, and strategic advisory services, including 15 years of board experience on government, corporate and not for profit boards. Mrs Lockwood is currently a board member of NBN Co and Deputy Chair of the Green Building Council of Australia and Chair of the Malka Foundation Board, Airbridge Board, and Infrastructure WA.

Her background is in the areas of infrastructure, economic development, and community engagement. Mrs Lockwood is currently Director of Lockwood Advisory and holds legal and business qualifications. She is a Graduate of the Australian Institute of Company Directors.



**Board Member, Professor Daniel McAullay**  
Ph.D, M AppEpi, B.Sc.

Professor Daniel McAullay is a health professional and has extensive experience as a member on health boards and committees including Chair of the Derbarl Yerrigan Health Service. Professor McAullay is the Dean of Kurongkurl Katitjin and Director of Aboriginal Research at ECU. He is also the Director of the Centre for Improving Health Services for Aboriginal Children and Families.

Prof McAullay is a health services researcher with expertise in maternal, infant and child health, primary health care and Aboriginal health.



**Board Member, Mr John McLean**  
Bsc (Econ) Hons, CA (ANZ), F.FINSIA, GAICD

Mr John McLean is a Chartered Accountant and experienced non-executive director. He is currently a director of Red Jacket Consulting.

Over the past 10 years Mr McLean has held a range of non-executive roles, mainly in the not-for-profit sector, and worked as a business consultant specialising in financial reviews, strategic planning, policy reviews, and procurement. After qualifying as a Chartered Accountant with Deloitte in London he transferred to Africa, handling audits for a range of listed, non-listed and Government clients. He spent six years as Staff Partner at Deloitte and retains a particular interest in staff development. He joined Coopers and Lybrand in Perth (now PWC) from Africa, initially in their audit division, transitioning to management in the Perth office before joining law firm Jackson McDonald, where he spent 15 years as their CEO.

Mr McLean currently holds board roles with the Neurological Council of Western Australia, the Aboriginal Arts Centre Hub of Western Australia, Martu United Pty and the SwanCare Group.



**Board Member, Ms Pamela Michael,**  
Dip HSc (Nursing), BHSc (Nursing), LLB,  
Post Grad Management, GAICD

Ms Pamela Michael, a Senior Solicitor, and former Registered Nurse has worked across health, law, and management for over three decades and has extensive legal, insurance, health, and corporate and executive management expertise. As a former Managing Partner and Director for a large medical defence law firm she is a legal specialist and expert in medical negligence and civil litigation, and regulatory and professional conduct complaints.

Ms Michael most recently practiced in New South Wales. In her early career, she was a Registered Nurse and holds tertiary qualifications in nursing. She holds legal qualifications and is a Graduate of the Australian Institute of Company Directors.



### Board Member, Mr Peter Mott

Dip.HospAdmin, B.Bus, MIR, Grad Cert Lship

Mr Peter Mott has four decades of health, executive management, and CEO experience. Mr Mott was appointed Ramsay Health Care WA State Manager in May 2022 and in June 2023 transitioned to Government Relations Manager for WA.

Prior to his appointment Peter was CEO Hollywood Private Hospital for nine years. Mr Mott is a member of the MercyCare Board, the University of Western Australia (UWA) Business School Ambassadorial Council and a member of the WA Centre of Mental Health Research Advisory Group.

Mr Mott is a former Vice President of the Australian Private Hospitals Association and former Chair of the APHA Workforce Taskforce, a former Deputy President of the Australian College of Health Service Management WA Branch Council, past President of the Australian Institute of Management (AIM) WA, past Chairman of the AIM WA UWA Business School Executive Education Advisory Board, and past Chairman of Lifeline WA.

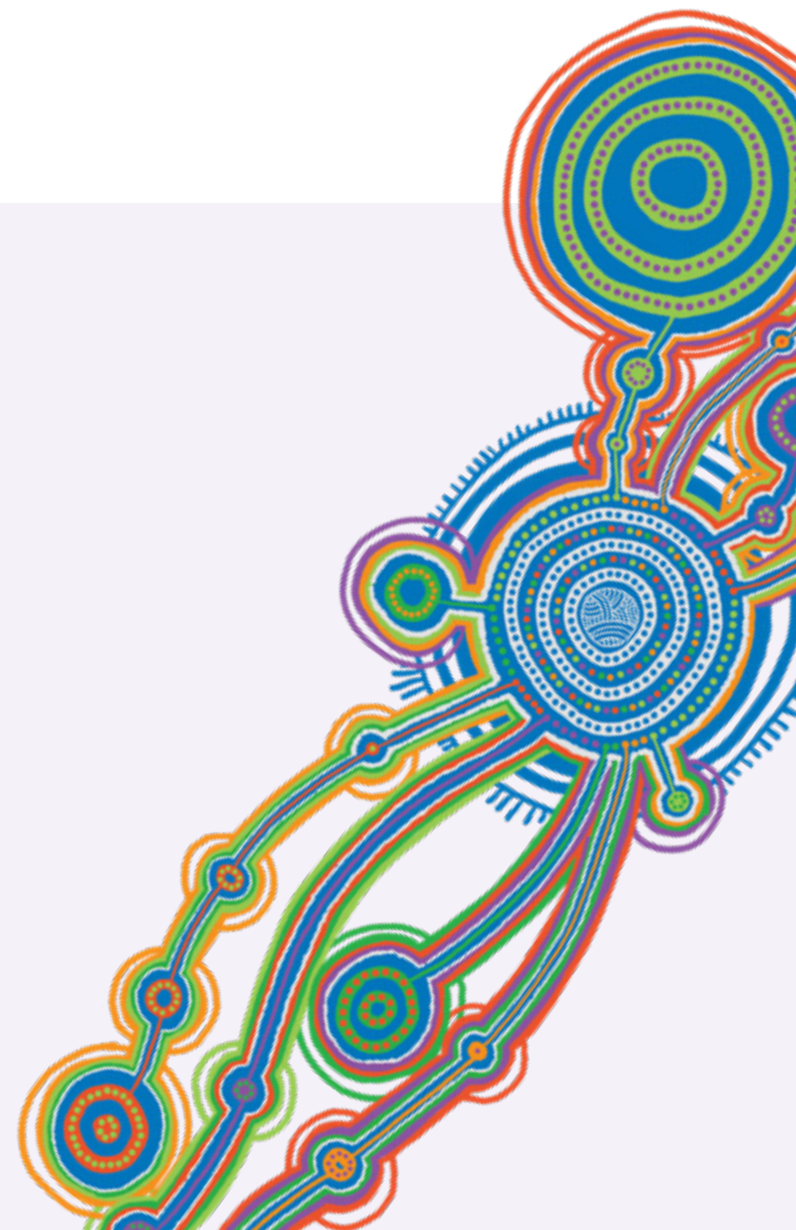


### Board Member, Ms Maria Osman

M.Ed., GAICD

Ms Maria Osman has been leading policy reform, service delivery and community development across government, community, and university sectors for more than 40 years in human rights, cultural diversity, and gender equality. Ms Osman has held executive positions in government, was an Australian delegate to the United Nations (UN) Commission on the Status of Women and the UN World Conference on Racism.

Ms Osman currently holds board roles with UWA's Public Policy Institute, the Gnaala Karla Booja Aboriginal Corporation and the WA Voluntary and Assisted Dying Board.





# CAHS Executive

As at 30 June 2023



**Valerie Jovanovic**  
Chief Executive



**Mel Robinson**  
Director  
Aboriginal Health



**Maureen Lewis**  
Executive Director  
Child and Adolescent  
Mental Health Services



**Sue Kiely**  
Executive Director  
Community Health



**Danny Rogers**  
Executive Director  
Contracting, Infrastructure,  
Digital Health and Patient  
Support Services



**Michael Hutchings**  
Executive Director  
Finance and  
Corporate Services



**Dr Simon Wood**  
Executive Director  
Medical Services



**Marie Slater**  
Executive Director  
Nursing Services



**Joanne Mizen**  
A/Director  
Office of the Chief Executive



**Clare Dobb**  
A/Executive Director  
People, Capability  
and Culture



**Tony Dolan**  
Executive Director  
Perth Children's Hospital  
and Neonatology

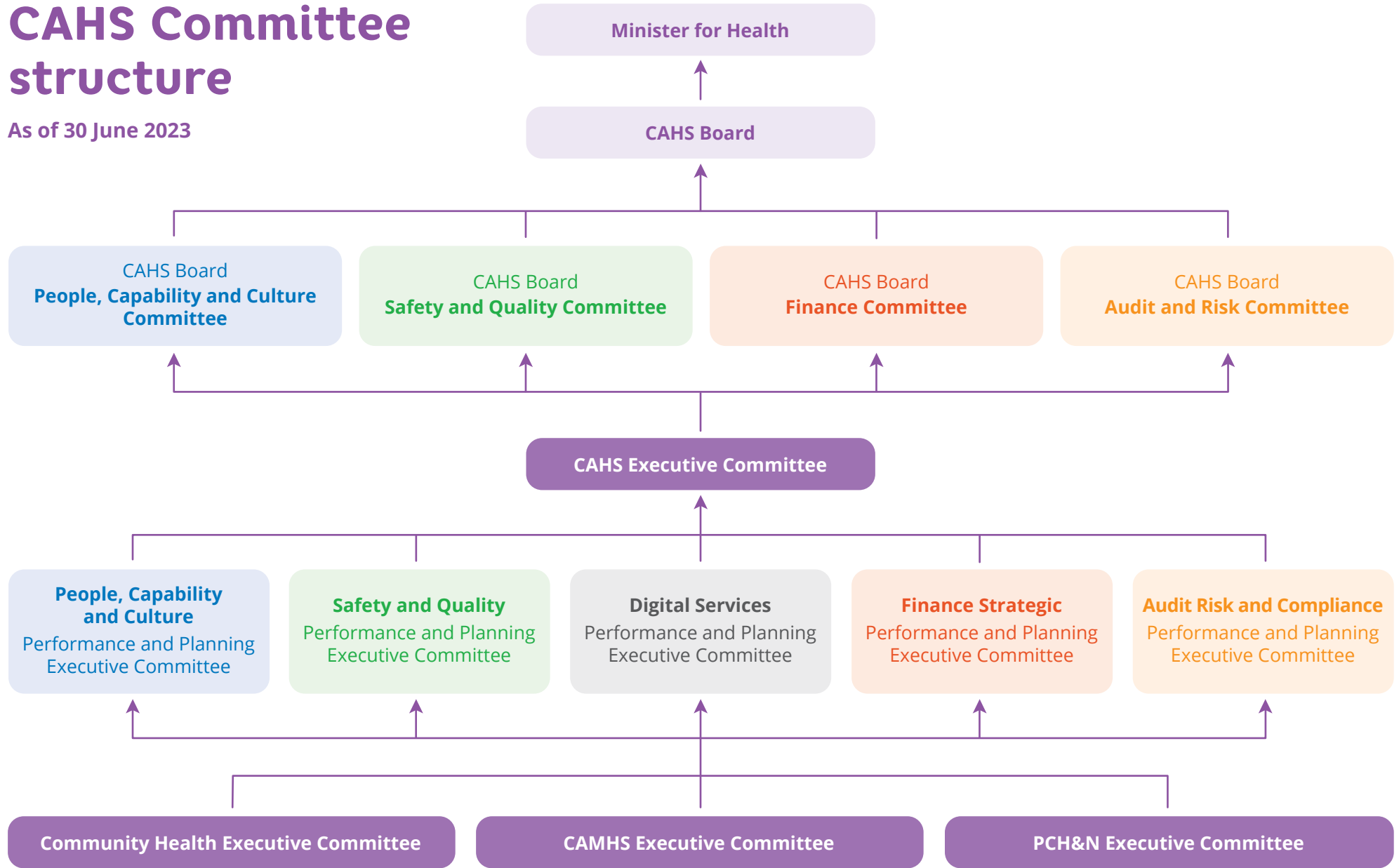


**Sam Campanella**  
Executive Director  
Safety, Quality  
and Innovation



# CAHS Committee structure

As of 30 June 2023



# Performance management framework

To comply with its legislative obligations, CAHS operates under the Outcome Based Management Framework, a Department of Treasury mandatory requirement for all State Government agencies.

This framework describes how outcomes, services and key performance indicators (KPIs) are used to measure agency performance towards achieving the relevant overarching whole-of-government goals.

There were no changes to the Outcome Based Management Framework for 2022-23.

The KPIs measure the effectiveness and efficiency of CAHS in achieving the following outcomes:

- **Outcome 1:** Public hospital-based services that enable effective treatment and restorative healthcare for Western Australians.
- **Outcome 2:** Prevention, health promotion and aged and continuing care services that help Western Australians to live healthy and safe lives.

## Government goal

Strong Communities: Safe communities and supported families.

## WA Health goal

Delivery of safe, quality, financially sustainable and accountable health care for all Western Australians.

### Outcome 1: Public hospital-based services that enable effective treatment and restorative healthcare for Western Australians

#### Effectiveness KPIs

- Unplanned hospital readmissions for patients within 28 days for selected surgical procedures
- Percentage of elective wait list patients waiting over boundary for reportable procedures
- Healthcare-associated *Staphylococcus aureus* bloodstream infections (HA-SABSI) per 10,000 occupied bed-days
- Percentage of admitted patients who discharged against medical advice:
  - a) Aboriginal patients; and b) Non-Aboriginal patients
- Readmissions to acute specialised mental health inpatient services within 28 days of discharge
- Percentage of post-discharge community care within seven days following discharge from acute specialised mental health inpatient service

#### Efficiency KPIs

<b>Service 1:</b> Public hospital admitted services	<ul style="list-style-type: none"> <li>• Average admitted cost per weighted activity unit</li> </ul>
<b>Service 2:</b> Public hospital emergency services	<ul style="list-style-type: none"> <li>• Average Emergency Department cost per weighted activity unit</li> </ul>
<b>Service 3:</b> Public hospital non-admitted services	<ul style="list-style-type: none"> <li>• Average non-admitted cost per weighted activity unit</li> </ul>
<b>Service 4:</b> Mental health services	<ul style="list-style-type: none"> <li>• Average cost per bed-day in specialised mental health inpatient services</li> <li>• Average cost per treatment day of non-admitted care provided by mental health services</li> </ul>

### Outcome 2: Prevention, health promotion and aged and continuing care services that help Western Australians to live healthy and safe lives

#### Efficiency KPIs

<b>Service 6:</b> Public and community health services	<ul style="list-style-type: none"> <li>• Average cost per person of delivering population health programs by population health units</li> </ul>
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# Shared responsibilities with other agencies

## External partnerships

CAHS will develop and maintain mutually beneficial external partnerships to achieve better health outcomes for children and young people.

In 2022–23 CAHS partnered with over 71 non-government agencies and community and not-for profit organisations. The partnerships delivered an array of support and health-related services to children, young people and their families.

Services were provided through a range of 87 arrangements:

- Eight licence agreements for the occupancy of dedicated space at PCH
- 40 agreements that enabled partner agencies to access PCH to deliver support, advocacy and education without remuneration from CAHS
- Eight sponsorship or other agreements for the provision of support to children and their families
- 31 contracts resulting from a procurement process to deliver a range of health-related services for children and adolescents in the community.





